

## Business Improvement Group, LLC

We Diagnose, Improve, Teach and Hand Over

# Acquisitions Due Diligence & Value Creation

January, 2021



### Not your typical consultants...

- Partners with 100 years of combined operational experience as General Managers, C-level execs and consultants
  - A team of senior doers and operators that roll up the sleeves and get the job done No junior staff!
  - Our focus is manufacturing, logistics, supply chain and transportation
- We have a proven approach to turn tough business problems into Opportunities
  - Proprietary, 360 diagnosis designed to quickly diagnose and prioritize your biggest challenges and improvement opportunities
  - Working with your leadership team, we'll plan and implement a comprehensive improvement program
- Our clients usually work with one Partner, but we collaborate behind the scenes to bring our combined experience to bear
- Network of distinguished associates with expertise in a broad range of industries and functions
- A real passion and energy to help companies improve
  - We implement our recommendations and work at the source
- We get stuff done

#### The Due Diligence Challenge



- We'll help you answer these important questions:
  - Am I getting the full story from the candidate's financial reports and numbers:
    - What are the hidden opportunities to add value?
    - How do we Identify and address the intangibles?
    - How well do we know the candidate's leadership team?
    - Are there cultural issues that will undermine the acquisition?
  - How strong is the foundation beneath the numbers?
    - Supply Chain/Logistics
    - Quality
    - Sales OEM/Aftermarket
    - Engineering/IT/Maintenance
    - Operations Manufacturing/Service/Administration

#### Value Creation



- Using data and information gathered during the Due Diligence process, we'll work with your transition team to establish a roadmap for adding value to your new acquisition:
  - Develop an integrated plan that ties critical value creating action into a balanced plan of attack (supply chain, operations, inventory, AP/AR, etc.)
    - Establish appropriate metrics to track progress
  - Generate team buy-in at all levels
  - Communicate, communicate, communicate!
- Mentor your acquisition leadership team, teach skills and transfer knowledge required to keep the value creation process moving in the right direction

#### Why work with the Business Improvement Group?



- Four partners with decades of experience evaluating businesses:
  - We can "walk the business" to identify warning signs and opportunities
  - We'll dig beneath the data and ask the right questions of the right people
  - We understand the urgency of tight schedules and important decisions
- Four partners who've spent their careers increasing the value of companies:
  - Establishing new operations, transferring product lines
  - Turnarounds
  - Supply chain restructuring and operations improvements
  - Lean Six Sigma expertise
- We'll take the "Long View" towards developing a relationship that enhances your team's ability to acquire and add value to your portfolio businesses

#### Get in touch: www.bizimprovementgroup.com





**Josh Chernin** 

Email: josh.chernin@bizimprovementgroup.com

LinkedIn: <a href="https://www.linkedin.com/in/jchernin">https://www.linkedin.com/in/jchernin</a>



John Malone

Email: john.malone@bizimprovementgroup.com

LinkedIn: <a href="https://www.linkedin.com/in/johnfmalonejrmbacags">https://www.linkedin.com/in/johnfmalonejrmbacags</a>



**Peer Nielsen** 

Email: peer.nielsen@bizimprovementgroup.com

LinkedIn: https://www.linkedin.com/in/peer-nielsen